

LEDS Global Partnership STRATEGY 2021-2025



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Important note: This is a living document that may go through periodically refinements to reflect evolving experiences, results, lessons, and country priorities. An annual review process will be established to monitor our progress and to revise goals and focus as needed. This Strategy was developed based on input collected from a subset of members via interviews and the results of a survey circulated to the whole membership. The outcomes from the survey and the interviews are available to any member who wish to have this. Please email secretariat@ledsgp.org to request a copy. Furthermore, shall you wish you provide additional comments and feedback, please also feel free to reach out to the secretariat on the email provided above.

1 THE CONTEXT

Since the LEDS GP was launched in 2011, the world has seen dramatic improvements in low-carbon technologies and practices, along with the start of a paradigm shift towards a more inclusive society. These technological advancements coupled with effective policies, regulatory frameworks, the right market conditions, and a change in mindsets can lead to a sustainable and enduring transformation of our economies.

The adoption of the Paris Agreement under the United Nation's Framework Convention on Climate Change (UNFCCC), the Global Biodiversity Framework, and the Sustainable Development Goals (SDGs) have provided a new development framework for the world to not only mitigate the impacts of climate change and further GHG emissions, but also accelerate sustained economic growth, resilient communities and improved livelihoods while preserving and restoring ecosystems. Social movements and activism, such as Fridays for the Future, have demonstrated the power of citizens to drive reforms, enable behavioral change, and urge policymakers and private sector to transition to a clean and just development model.

‘LEDS GP accelerates climate action through regional and global collaboration across practitioners, fostering climate leaders, and enabling learning and fast replication of actions through peer-based approaches’

Added to this, the COVID-19 pandemic hit the world in 2020 impacting everyone's lives and making even more urgent and clearer the need for a holistic development model that ensures a socially just and inclusive, resilient and environmentally friendly economic recovery for all. Many countries around the world are already taking steps to integrate policy frameworks that address immediate recovery goals as well as socio-economic and climate goals. While the COP26 was postponed to 2021, countries that have submitted or are currently developing their NDCs and LTS, have to some extent addressed the need for this holistic approach on their plans. In some cities and countries, economic recovery packages are being analyzed for their environmental and social impacts while others are fully integrating efforts to ensure investments in the recovery lead to GHG emission reductions and greater opportunities for green jobs and resilient and resource-efficient communities.

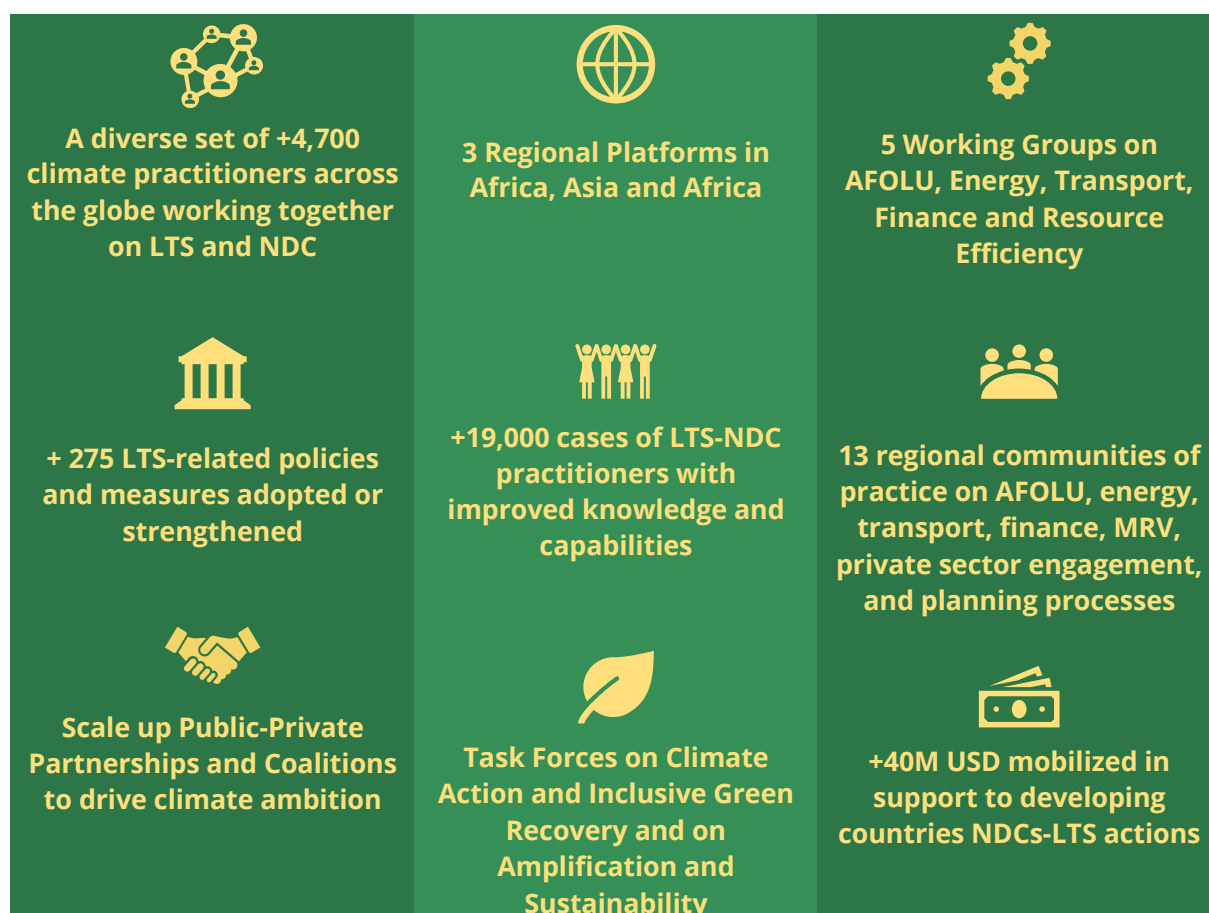
Despite all the advancements to date, much remains to be done by the international community if we are to meet the Paris Agreement goal to limit global temperature rise well below 2 degrees Celsius. The challenge remains to **dramatically accelerate implementation and raise ambition of climate actions by all actors in a systematic, coordinated and rapid way while addressing the socio-economic priorities and recovery measures due to COVID-19.**

Although the pandemic has brought disturbances to our lives and took the lives of many human beings, it also offers the moment for humanity to seize a transformational change by rapidly

adopting and implementing policies and practices that encourage economic stimuli and meets climate and sustainable development goals.

During this last decade of advancements and new challenges, the LEDS GP also significantly contributed as a driving force for change – bringing in a diverse set of stakeholders (including policymakers, private sector, civil society, NGOs and the academia) to jointly collaborate, exchange knowledge and create solutions that progress countries’ NDCs and low-emission development goals. To address the global pandemic and climate crisis jointly, the LEDS GP has created a *Task Force on Climate Action and Inclusive Green Recovery* driven by members with the goal of ensuring the LEDS GP is supporting members on integrated development approaches. In 2020 the LEDS GP adapted its activities to a digital world and implemented several impactful peer-based activities to address the nexus of climate and COVID-19.

Selected LEDS GP impacts over the last decade are highlighted below.



- Engages over 4,700 members across all regions working collaboratively to advance and raise ambition of LTS and NDCs




- 3 robust regional platforms in Africa, Asia, and Latin America and the Caribbean that engage practitioners in the regions to set priorities for joint learning and cooperation.
- 5 technical working groups on agriculture, forestry and other land-use (AFOLU), energy, transport, finance, and resource efficiency composed of local and international experts who are developing thought leadership concepts, tools and offering technical support and training to help accelerate the transition to low-emission climate-resilient development.
- Cross-regional learning and cooperation facilitated by the global partnership
- Over 275 LTS-related policies and measures adopted or strengthened
- Over 19,000 cases of practitioners' knowledge and capability improved to develop and implement LTS and NDCs
- 13 active regional communities of practice on topics of AFOLU, energy, transport, finance, MRV, private sector engagement, and planning processes across all regions.
- Scaled-up private sector participation in climate action through the Climate Voluntary Agreement in Colombia, the Private Sector Community of Practice (supported by Euroclima+) and all other communities of practice
- Supported the launch of new coalitions to rapidly scale-up climate action:
 - Renewable Energy for Latin American and Caribbean (RELAC) - with a regional goal of reaching 70% renewables by 2030. This effort, led by IADB, brings together other partners including IEA, WWF, IRENA, and OLADE. LEDS GP will continue to support peer learning and technical support to LAC countries.
 - Partnered with the Global Power System Transformation Consortium Planning to support in 9 to 12 countries in Asia, Africa, LAC, and Eastern Europe with LEDS GP regional learning and advisory support for all countries
 - Clean Energy Investment Accelerator supported 50 megawatt project pipeline and related renewable energy policies in Colombia, Indonesia, Mexico, Philippines, and Vietnam and planning expansion
- Create Task Forces on Climate Action and Inclusive Green Recovery and on Amplification and Sustainability to guide efforts in increasing impact of LEDS GP efforts and better integrate development and climate priorities across all activities.
- Over 40 Million USD mobilized in support to developing countries NDCs-LTS actions



Figure 2. LEDS GP Development History

Building on achievements to date and a continuously changing landscape, the **LEDS GP Strategy 2021-2025** will focus on supporting members’ high ambition goals and measures for socially inclusive, low emission and climate resilient development under the Paris Agreement. Throughout the next 5 years, the LEDS GP will continue to reinforce its role as the **leading regional and global collaboration and peer learning platform, enhancing its work with** several changes in the new cycle, as visualized in Figure 3. These changes were requested by LEDS GP members through a consultative and participatory process conducted over the course of 2020 that included several surveys, interviews, and collective strategic discussions¹.

LEDS GP Strategy 2021-2025 What Changes?

 <p>More diverse & deeper stakeholder engagement while maintaining ties to climate leaders</p> <ul style="list-style-type: none"> Expanded public private coalitions/initiatives in all regions, Africa Mini-Grids, LAC private voluntary agreements, 	 <p>Expand LTS & sector transformation work</p> <ul style="list-style-type: none"> Regional and global sector transformation initiatives with other partners – G-PST Consortium and similar 	 <p>Deepen support on accelerating investments in NDC and LTS actions</p> <ul style="list-style-type: none"> Build imbedded local capacity for project design and financing Identify Project Pipelines & Matchmake project developers with financiers, funds and project prep facilities
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¹ Since December 2019 the LEDS GP has held a total of 27 qualitative individual and group interviews representing 17 partner countries. In addition, global and regional surveys were disseminated to collect members’ input and 85 responses from 32 countries were received.

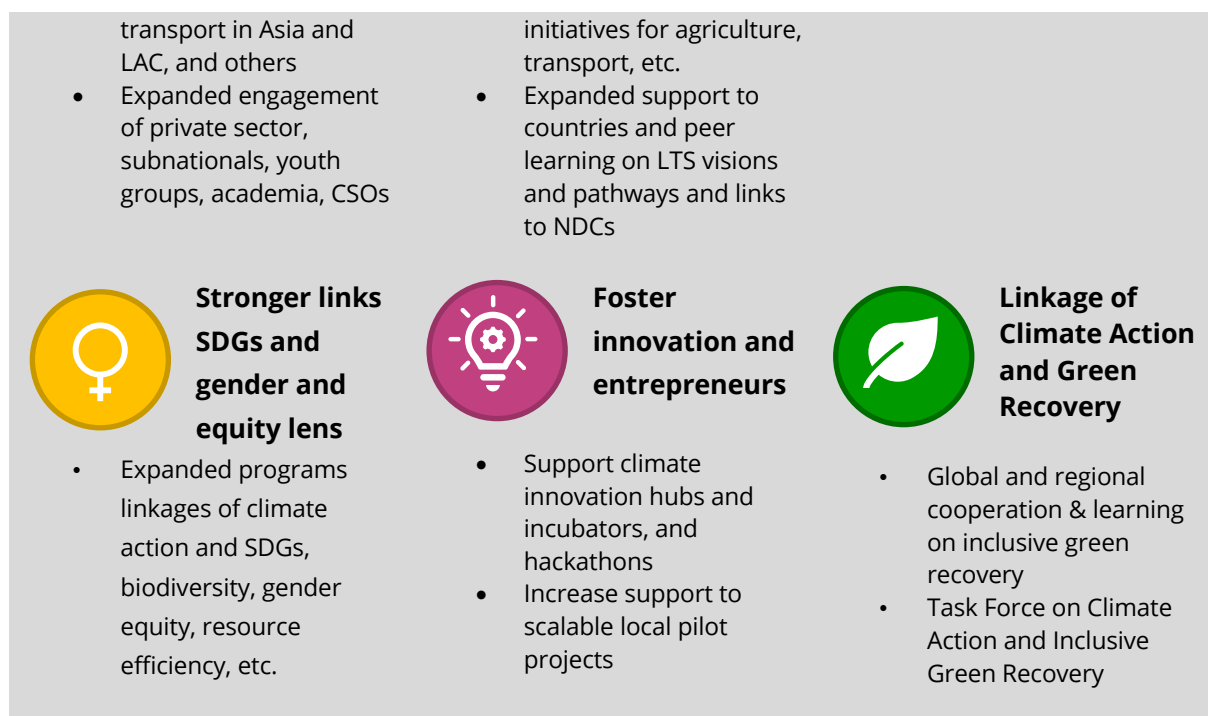
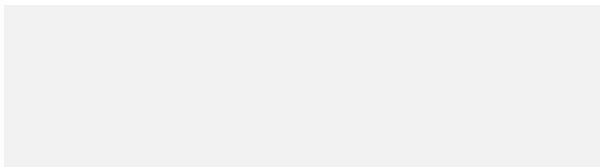


Figure 3 – Changes in this new cycle as compared to the previous Strategic Vision 2017-2020

This strategy provides a framework to guide all LEDS GP operations and activities towards the same objective. Within this framework it leaves the necessary flexibility of operation in accordance with regional and thematic requirements. Annual work programs, communications strategies and activities, funding diversification and partnership plans, and all other efforts will be derived from this overarching Strategy. The Latimer House Principles agreed upon in 2011 guide the LEDS GP structure – all members are requested to agree to these principles.

Latimer House Principles	
LEDS Content and Approaches	How the Partnership Functions
<ul style="list-style-type: none"> Place development priorities first and design LEDS activities to advance climate-compatible development, including enhanced climate resilience Ensure that LEDS support is country-led and builds lasting capacity in partner institutions Integrate LEDS with current sectoral development programs Encourage broad stakeholder engagement in LEDS processes, including a range of government departments, the private sector, and NGOs Design LEDS to accelerate and scale up flows of private and public investment in development priorities 	<ul style="list-style-type: none"> Enable the exchange of and engagement with diverse perspectives Tap the power of collaboration as a force multiplier in achieving common goals Recognize and support developing country leadership Foster open peer to peer learning and exchange, including sharing and collaborating on development of methods and tools, and delivery of training, and technical assistance Encourage and support innovative approaches to climate compatible development, including consideration of new methods, broader dialogue with new players, experimentation, and incorporation of lessons learned Build complementary linkages with current related activities and programs Promote cooperation and learning at regional and sectoral levels in addition to a global forum



- Establish relationships with international business and investment groups, donor programs, and NGO networks that can be sources of support for implementation of LEDS

2 THE UNIQUE VALUE OF THE LEDS GLOBAL PARTNERSHIP IN ADDRESSING THE CLIMATE CRISIS

Since 2011, the LEDS GP has engaged more than 4,700 leaders from over 400 institutions across government agencies, technical institutes, international agencies, NGOs, academia, private sector and civil society to progress the design and implementation of climate-resilient low-emission development strategies.

The LEDS GP plays a unique role in supporting members to implement and raise ambition of Nationally Determined Contributions (NDCs) to hold global average temperature rise to well below 2 degrees Celsius and formulate and implement long-term low-emission and resilient development strategies (LTS). It does so through harnessing the collective knowledge and facilitating technical collaboration among a diverse set of practitioners across countries working towards a shared vision. The LEDS GP focuses on regional and global cooperation as means to scale up action and investments on NDCs and LTS-measures, inspire replication of good approaches and ambition raising, and speed up learning across countries.

LEDS GP operates through robust regional platforms in Africa, Asia, and Latin America and the Caribbean with **topical communities of practice**² in each region serving as a primary mechanism for driving forward cooperative action and learning across countries. Developing country leaders in each region set priorities and design delivery mechanisms for learning, collaboration and advisory support, which are then delivered through these communities of practice and the Partnership overall, drawing on its technical working groups, partners, and collective services provided by a global secretariat and guided by a steering committee. The LEDS GP offers the platform, tools, matchmaking services and technical support for members to design, develop and implement ambitious climate actions.

'The LEDS Global Partnership is an accelerator of knowledge and solutions that lead the way to climate-resilient low-emission development. It is a platform driven by climate leaders in all regions that enables collaborative and ambitious climate action, peer learning and innovation'

² The LEDS GP defines communities of practice as a diverse and inclusive group of practitioners (normally comprised of governments, private sector, civil society, academia, youth and other groups) who come together regularly to learn from one another on a specific topic of common interest through facilitated online and in-person discussions. Through these communities of practice, practitioners receive targeted advisory support to advance their work, participate in moderated discussions to learn from peers and share their experiences, contribute to joint projects and development of resources (such as case studies and compilation of good practices), serve as peer advisors to others, and are connected to potential sources of financing and support. For a current list of the LEDS GP Communities of Practice, please visit <https://ledsgp.org/join-regional-communities-of-practice-for-deep-dive-into-sectors-and-financing-of-leds/>



Regional and global communities of practice and multi-stakeholder coalitions to enable ambitious and continuous collaborative action and learning



Regional Platforms in Africa, Asia and Latin America and the Caribbean engage practitioners in each region to define common priorities and enable peer learning



Global Working Groups deliver Trainings, Technical assistance, Tools, Matchmaking Services and Innovative Approaches to support practitioners in advancing climate action and unlocking finance.

Through a series of interactive consultations, LEDS GP members have expressed how they perceive the LEDS GP added value in driving the integrated development and climate agenda and identified a number of areas where LEDS GP could improve in this next 5-year phase:

Assets of the LEDS GP	Areas of Improvement
<ul style="list-style-type: none"> • Offers a safe and a political space to exchange views and learn between peers • Its multi-stakeholder approach differentiates it from other initiatives by providing a platform for collaborative action building on the strengths of every member • It is truly demand driven and enables a space for co-creation and innovation, thus creating willingness to contribute and drive the activities in each region – the ownership is in the regions. “The beauty has been a space to try out things. To try, evaluate and share”. • Supports members in advancing LTS and NDC development and implementation through early-mover 	<ul style="list-style-type: none"> • Strengthening the South-South cooperation across regions and South-North cooperation & learning • Bridging the gap to implementation through: i) supporting local scalable pilot projects and solutions, ii) building embedded local and regional capacity to develop bankable and transformative solutions and matchmaking with sources of financing, iii) strengthening the support to replicate good approaches, iv) improving the enabling environment and capacity of practitioners for implementation to take place. One member said, “We should move beyond capacity building into creating practical experience and (regional) projects

support, practical tools, and enabling learning and replication of good approaches via regional and global communities of practice (CoP). “The CoP is one of the best mechanisms to organize people to let them know, what others know”, as one member said.

- Facilitates collaborative action of practitioners from across countries and government agencies, private sector, academia, NGOs, civil society.

which are scalable – coming up with facts and figures as a result, for others to work with”, while another pointed out that LEDS GP could be “a connector between demand and supply in funding for climate/collecting funding sources”

- Fostering champions through recognition programs, mentorships and peer learning approaches and expand membership efforts to new groups including more private associations, youth, subnational actors and civil society organizations.
- Strengthening the support on transformative visions and decarbonization actions (LTS), including the benefits of integrated and holistic approaches that address mitigation, development and adaptation priorities, linked with NDC goals, both economy-wide and sectoral.
- Strengthening partnerships and coordination for increased impact building on efforts over the last 10 years with other networks, multi-lateral development banks, financiers, international and local institutions

It is these drivers and assets of the Partnership that have shaped the Strategy 2021-2025, alongside the desire to maximize our value and impact within a rapidly evolving institutional landscape under the Paris Agreement and drawing on over 10 years of successful operation.

3 THE FOCUS FOR 2021-2025

During the next five years, the LEDS Global Partnership will deepen its support to members on priority NDC and LTS topics (current priorities are highlighted in Table 1), expanding work on transformational pathways and integrated development approaches, bringing in new partners that drive innovation and change, and collaborating more systematically with current partners for maximum benefit of LEDS GP members.

The aspiration for 2021 – 2025 therefore is:

LEDS GP members across all segments of society have co-created solutions and applied proven approaches at national, regional and global levels, that enable them to draw up and successfully implement ambitious and realistic NDCs and LTSs integrated with green economic recovery and social inclusion

Table 1. Current LEDS GP Priority Areas of Regional and Global Support Defined by Members

Areas of LEDS GP Cross-Country Leadership, Peer Exchange, & Tech Support	Current Topics Based on country-demand – prominent examples
Sector Low Carbon, Climate Resilient Vision, Pathways and Action	<ul style="list-style-type: none"> • Power System Transformation – grid scale and mini-grids/energy access • Transportation Systems – especially electrification and advanced mobility • Agricultural Systems – low emission agriculture, clean energy for agricultural production
Economy-wide Instruments and Linkages of Climate and Green Recovery Goals	<ul style="list-style-type: none"> • Holistic development approaches integrating social, economic and environmental goals with the green recovery process • Long-term transformative visions and pathways interlinking sectors • Multi-level governance – integrated subnational and national action
Unlocking financing and private sector leadership for NDC and LTS	<ul style="list-style-type: none"> • Finance – private investment mobilization, green bonds, climate finance capacity building • Private sector leadership – voluntary agreements, incubators, public-private partnerships

To achieve this aspiration, the LEDS Global Partnership intends to contribute to 5 key outcomes (it nevertheless cannot achieve by itself):

Outcome 1: LEDS GP members have formulated and effectively implemented ambitious and realistic NDCs and LTSs

Outcome 2: LEDS GP members have aligned their climate and development agendas and are transitioning to low carbon, climate-resilient systems that achieve social, economic, and environmental goals linked with the COVID-19 recovery process

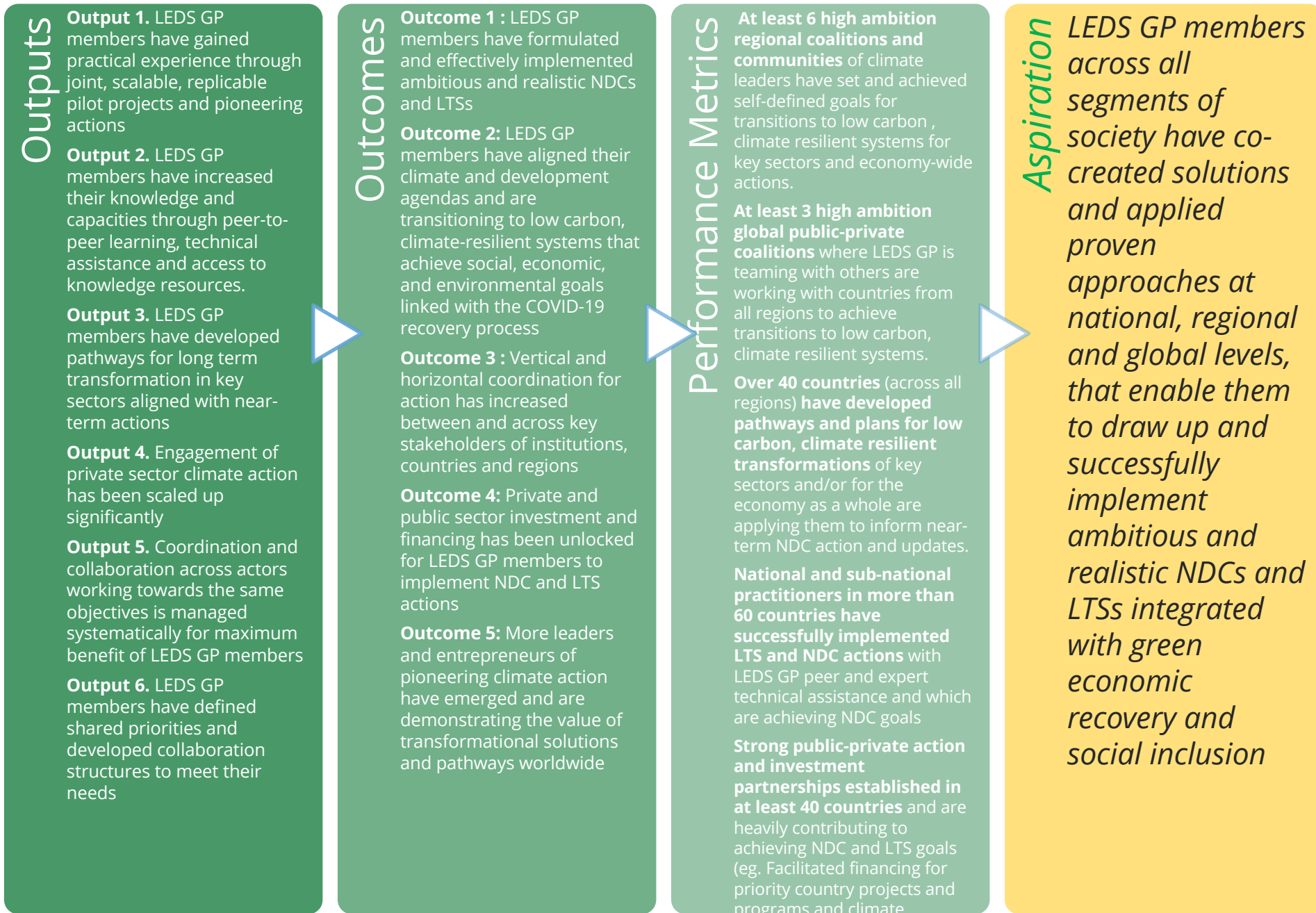
Outcome 3: Vertical and horizontal coordination for action has increased between and across key stakeholders of institutions, countries and regions

Outcome 4: Private and public sector investment and financing has been unlocked for LEDS GP members to implement NDC and LTS actions

Outcome 5: More leaders and entrepreneurs of pioneering climate action have emerged and are demonstrating the value of transformational solutions and pathways worldwide

This Strategy 2021-2025 sets out a set of specific outputs/results against which progress can be measured by specific indicators/performance metrics. The LEDS GP Impact Model 2021-2025 is shown in Figure 4. A summary of the outcomes, outputs and targets for 2017-2020 is in the table which follows.

Figure 4. LEDS GP Impact Model for 2021-2025



Output 1: LEDS GP members have gained practical experience through joint, scalable, replicable pilot projects and pioneering actions

One of the focus areas of the strategic phase 2021-2025 will be to expand its current work in designing and implementing pioneering actions or pilot projects in the different regions (for example piloting of emerging technologies and market structures, support for innovative financing and business models, enabling new entrepreneurship through climate innovation hubs).

The key change in this phase (2021-2025) is to provide greater emphasis and resources on both pilot projects and pioneering actions that can set the path for others to adapt to their realities and enable change to take place. As always in LEDS GP, the purpose of carrying out these actions and projects is to ensure they are **replicable and scalable** – and to feed the lessons learned into the partnership for *joint learning and broad application*.

Output 2: LEDS GP members have increased their knowledge and capacities through peer-to-peer learning, technical assistance and access to knowledge resources

As noted previously, the LEDS GP peer-based approach brings a unique value to the partnership – members are able to exchange technical information in an informal environment, learn from peer and inspire others to take action. Peer-to-peer learning approaches have been a core element of the LEDS GP since its inception. The format this is done has evolved throughout the years from multi-topic global and regional workshops to topic-specific communities of practice and moderated online dialogues.

While the peer-to-peer learning will remain a core element in the coming strategic phase, the modes of delivery will be continuously assessed and improved to ensure the most effective learning mechanism focused on learning by doing approaches and incorporation of digital and innovative solutions and methodologies as needed. (e.g. Communities of Practice could consider carrying out a pilot project, or ensuring trainings include and follow-up on transfer into action or reversely that learning from the projects are the fuel for the peer-to-peer discussions).

As in previous phases, LEDS GP will offer expert technical assistance to members individually and collectively through its working groups, partnerships, and the Climate Helpdesk. The phase 2021 – 2025 will nevertheless see a revision of the delivery modalities to make sure the technical assistance offered matches as best as possible the needs formulated by members and links back to the regional and global cooperation mechanisms and priorities (e.g. regional communities of practice). This means that the LEDS GP will:

- 1) Focus the delivery of in-depth technical assistance to countries on the 2-3 top priority topics defined by developing countries in each region and implemented in collaborative learning manner through regional communities of practice for these priorities
- 2) Expand technical support to countries on pathways and actions for achieving transformative change through transitions to low carbon, climate resilient systems while meeting near-term climate, economic, and social goals
- 3) Extend technical support beyond governments to also include private sector, academia, youth and civil society groups on actions aligned with government climate goals and plans
- 4) Deepen partnerships with other programs working on the regional priorities to jointly deliver technical assistance and achieve greater impacts
- 5) Pending resource availability, expand the scope of the help desk technical assistance beyond 40hrs depending also on the impact of the request and scalability of the solutions, while also exploring faster mechanisms to deploy support in the quickest and most effective possible way.
- 6) Continue to expand the help desk database of regional and local experts while leveraging international expertise, where appropriate
- 7) Ensure learnings from the Climate Helpdesk support is fed back into the network via the communities of practice, documenting of good approaches and facilitating peer-to-peer advisory to other countries.

The peer-to-peer learning is backed up by knowledge products, such as case studies, toolboxes, videos and others, created by LEDS GP or compiled from selected partners. What will be new in the strategic phase 2021 – 2025 will be the more systematic documentation of lessons from the communities of practice and other activities and to share this via existing LEDS GP toolkits, Good Practices Database and through partners’ websites. The idea behind this systematic approach for documenting and sharing lessons is to ensure the knowledge created is accessible and can be retrieved easily by all members.

To achieve greater climate ambition, we need more leaders from across society to be aware and drive action in their communities, cities, states, countries and internationally. Thus, in this strategic phase 2021 – 2025 the LEDS GP will showcase outstanding examples and efforts of LEDS GP members on climate issues in order to inspire others and foster and capacitate new climate leaders to emerge. Activities foreseen include:

- Supporting and strengthening climate leadership (e.g. through a mentorship program for new government officials, youth and local entrepreneurs working on climate change)
- Recognizing and fostering leaders (“LEDS champions”) and their efforts (e.g. through a rekindled award program)
- Spreading the word by sharing and showcasing selected success stories on NDC and LTS implementation via the LEDS GP website and other communication channels, as well as through capacity building activities

Output 3: LEDS GP members have developed pathways for long term transformation in key sectors aligned with near-term action and are moving forward with implementing these visions

Building on LEDS GP's track record in setting up multi-stakeholder regional and global coalitions to set transformative visions and drive NDC and LTS implementation and ambition raising, this new strategy puts long-term sectoral transformation at the center of its efforts. This means the LEDS GP will focus in 2-3 priority areas and work with members to define long-term ambitious visions for the sector and develop a series of pathways (with near-term action) that enable countries to achieve this transformative change.

The LEDS GP then proposes to:

- 1) Expand efforts to support country leaders in creating and strengthening regional coalitions (e.g. Renewable Energy for Latin America and the Caribbean and Africa MiniGrids) to develop shared ambitious goals and visions
- 2) Through selected communities of practice, reflect with members how the activities are enabling long-term transformation. Based on these initial reflections, designed a set of activities focused at developing ambitions long-term visions for climate-resilient low-emission development and identifying pathways to achieve those visions – this would be done primarily at the sectoral level, but also looking at economy-wide approaches.
- 3) Establish new sectoral and economy-wide coalitions where and when there is interest from countries in doing so to work on decarbonization visions and pathways, linkages of climate and economic recovery goals, etc.
- 4) Support peer exchange and learning between countries in each region and globally (including exchange with developed country leaders) on effective transformation pathways and actions.

Output 4: Engagement of private sector climate action has been scaled up significantly

As the private sector plays such an important role for innovation and accelerating NDC and LTS implementation, particular attention will be paid in the coming strategic phase to expand the engagement with private sector associations and firms in LEDS GP activities. Joint actions will include the creation of formats fostering innovation, such as hubs or labs as well as actively engaging private sector leaders in joint priority climate action (e.g. Voluntary agreements, Clean Investment Accelerator, existing Communities of Practice).

For this the LEDS GP will dedicate personnel responsible for understanding private sector needs and fostering collaboration beyond what is already existing. This includes;

- Elaboration of a strategy for private sector engagement on climate action through the LEDS GP at regional and global level
- Scaling up engagement of private sector through existing communities of practice and global LEDS GP forums
- Developing new concepts and proposals together with private sector to foster public-private collaboration such as the climate voluntary agreements

Develop knowledge products aimed at highlighting private sector actions and investments on clean technologies and climate action

Output 5: Coordination and collaboration across actors working towards the same objective is managed systematically for maximum benefit of LEDS GP members

LEDS GP carries “partnership” in its name and has been successful in building a network of climate leaders. The next strategic phase foresees exploring and coordinating action systematically with new partners namely private sector associations, sub-national governments, youth associations and other non-state actors as well as partners from finance and banks, focusing on joint action. It will also include exploring opportunities for joint action more extensively with existing partners (e.g. international partners, national governments). This will help to create even more synergies and less duplication, and finally a bigger benefit for LEDS GP members and what they can accomplish.

In addition, while there is no regional platform of LEDS GP in Europe or Northern America, partnerships with existing platforms and initiatives in the global North will be formed for specific topics or occasions (e.g. collaborating on pioneering action, a specific Community of Practice, or other peer-to-peer learning events) to broaden the opportunities for “learning into all directions”.

The LEDS GP will also position itself to serve as regional and global peer-learning mechanism to key programs where there is interest to build on this robust network of practitioners to showcase proven solutions and best practices, leverage LEDS GP expert advisory support and peer exchange through regional communities of practice.

Output 6: LEDS GP members have defined shared priorities and developed collaboration structures to meet their needs

The structures and processes used so far work to varying degrees in the regions. One lesson learned is that it can't be “one size fits all”. The coming strategic phase will therefore take the opportunity to continuously review the existing structures and processes of the regional platforms and supporting global structure and adapt them where needed. The heart of the LEDS GP continues to be in the regions with members defining common NDCs and LTS priorities and activities.

This will also include developing and implementing a membership relations concept (including the related IT) to make sure the regional platforms can better understand members needs and engage the membership more actively and effectively. This includes the refinement of the membership database and management.

4 INDICATORS

A comprehensive set of indicators tied to each output is presented on Table 2. A summary of these key performance metrics is further summarized in the bullet points below.

- **At least 6 high ambition regional coalitions and communities** (2 per region and engaging at least 8 countries each) of public, private, and civil society leaders have set and achieved self-defined goals for transitions to low carbon, climate resilient systems for key sectors and economy-wide actions. Current examples here include the Africa Minigrids, Renewable Energy in Latin America, Clean Mobility in Asia and LAC, Sustainable Agriculture in Africa, and the Asia Green Bonds coalitions and communities.
- **At least 3 high ambition global public-private coalitions** where LEDS GP is teaming with others are working with countries from all regions to achieve transitions to low carbon, climate resilient systems. Current examples here include the Global Power System Transformation Consortium and the Clean Energy Investment Accelerator.
- **Over 40 countries** (across all regions) **have developed pathways and plans for low carbon, climate resilient transformations** of key sectors and/or for the economy as a whole are applying them to inform near-term NDC action and updates.
- **National and sub-national practitioners in more than 60 countries have successfully implemented LTS and NDC actions** with LEDS GP peer and expert technical assistance and which are achieving NDC goals
- **Strong public-private action and investment partnerships established in at least 40 countries** and are heavily contributing to achieving NDC and LTS goals (eg. Facilitated financing for priority country projects and programs and climate voluntary agreements with private sector partners)

Table 2. LEDS GP Indicators & Targets (from 2021-2025)

Outputs	Indicators	Means of verification
<p>Aspiration:</p> <p>LEDS GP members across all segments of society have co-created solutions and applied proven approaches at national, regional and global levels, that enable them to draw up and implement ambitious and realistic NDCs & LTS integrated with green economic recovery and social inclusion</p>	<ul style="list-style-type: none"> • National and sub-national practitioners in more than 60 countries have successfully implemented low emission development actions with LEDS GP peer and expert technical assistance and which are achieving NDC and LTS goals • Contribution of LEDS GP to the more ambitious formulation and implementation of NDCs and LTSs 	<p>At the aspiration, assess impact by way of success stories / change stories to be collected according to a standard format by regional and global secretariats, based on feedback from members on support provided.</p>
<p>Output 1: LEDS GP members have gained practical experience through joint, scalable, replicable pilot projects and pioneering actions</p>	<ul style="list-style-type: none"> • Over 70 jointly implemented “pilot projects” and “pioneering actions” and estimated impacts 	<p>project outlines, projects’ achievements documented in knowledge product format, expert or partner statements</p>
<p>Output 2: LEDS GP members have increased their knowledge and capacities through peer-to-</p>	<ul style="list-style-type: none"> • Over 10,000 practitioners with improved knowledge and capacities 	<p>list of participants in p-2-p learning formats, standardized evaluation forms, practitioner statements at or after training &</p>

<p>peer learning, technical assistance and access to knowledge resources</p>		<p>brief follow on case reports on learning application</p>
<p>Output 3: LEDS GP members have developed pathways for long term transformation in key sectors aligned with near-term action</p>	<ul style="list-style-type: none"> • Over 40 countries (across all regions) have developed pathways and plans for low carbon, climate resilient transformations of key sectors and/or for the economy as a whole are applying them to inform near-term NDC action and updates. 	<p>Documented visions and pathways and feedback on application to scale up action</p>
<p>Output 4: Engagement of private sector climate action has been scaled up significantly</p>	<ul style="list-style-type: none"> • At least 3 high ambition global public-private coalitions where LEDS GP is teaming with others are working with countries from all regions to achieve transitions to low carbon, climate resilient systems. • Strong public-private action and investment partnerships established in at least 40 countries and are heavily contributing to achieving NDC and LTS goals (eg. climate voluntary agreements). Current examples here include the Global Power System Transformation Consortium and the Clean Energy Investment Accelerator. 	
<p>Output 5: Coordination and collaboration across actors working towards the same</p>	<ul style="list-style-type: none"> • At least 10 new action plans/cooperation agreements developed with partners (documented cases of proactive coordination management and 	<p>Cooperation agreements (different degrees of formalization)</p>

objective is managed systematically for maximum benefit of LEDS GP members

matchmaking amongst relevant actors) and scale of resource leveraging

- **At least 6 high ambition regional coalitions and communities** (2 per region and engaging at least 8 countries each) of public, private, and civil society leaders have set and achieved self-defined goals for transitions to low carbon, climate resilient systems for key sectors and economy-wide actions. Current examples here include the Africa Minigrids, Renewable Energy in Latin America, and the Asia Green Bonds coalitions and communities.

Output 6: LEDS GP members have defined shared priorities and developed collaboration structures to meet their needs

- Membership relations concept is developed and operationalized
- Systematic periodic process for members to identify LEDS GP priorities under 5-year strategy has been established

LEDS GP Terms of reference, feedback/statements from selected LEDS GP members

5 OTHER OPERATIONAL TASKS

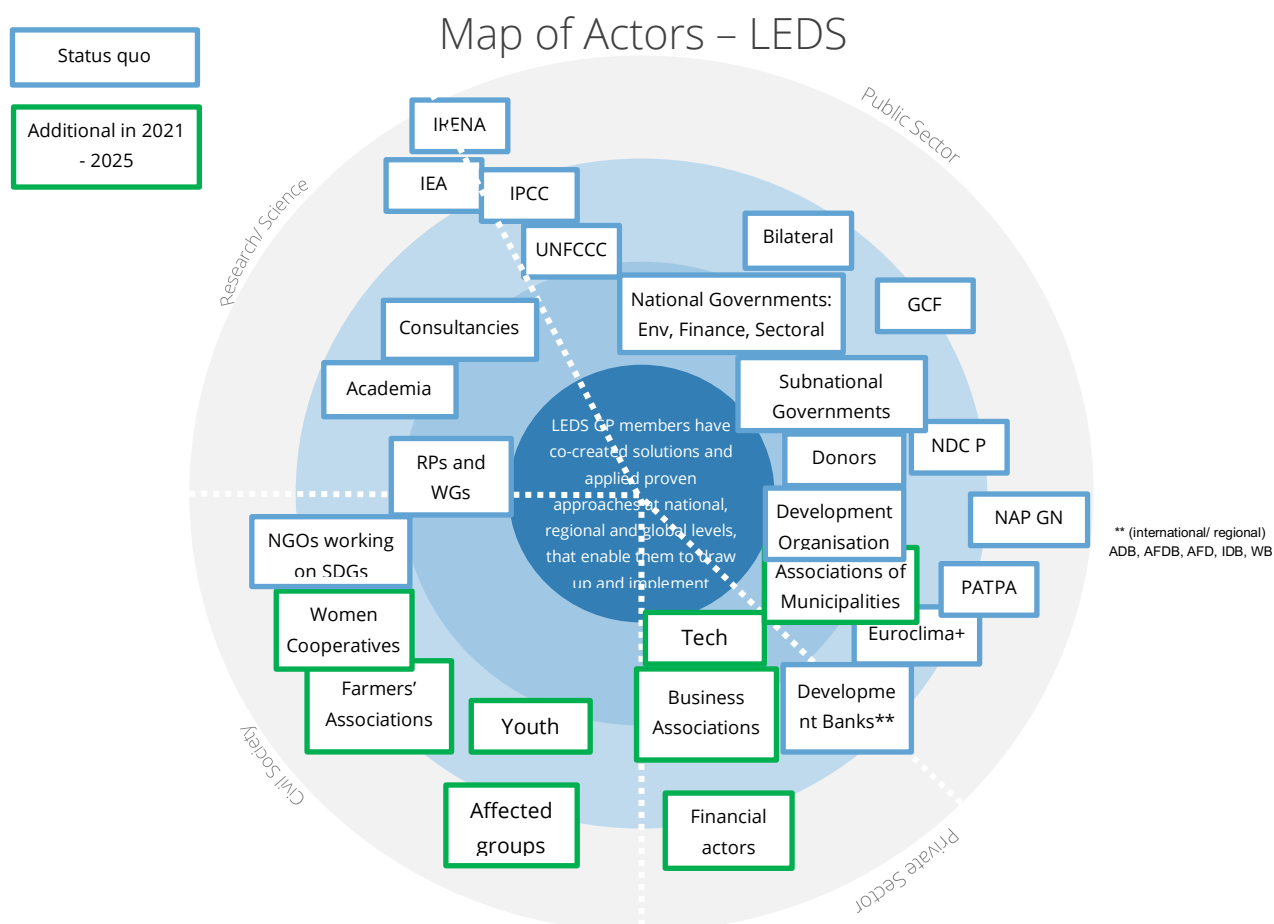
Operational Model: To achieve a greater level of ambition and support our members in accelerating the transition to a low emission, climate resilient and just society, the LEDSGP will seek to strengthen its operational model by developing a Trust Fund with a fiduciary institution to be selected by the LEDSGP Steering Committee. This Trust Fund will operate in parallel with the decentralized approach of the LEDSGP to facilitate greater funding flows to support member led LEDSGP activities and is expected to become operational in 2022. The LEDSGP Terms of Reference that outlines the roles and responsibilities of members, regional and global secretariats, steering committee and explains how these different ‘actors’ interact will be revised accordingly while maintaining the member-driven nature of the LEDSGP.

Communications and Knowledge Management: The LEDSGP will revitalize its communications and knowledge management activities to better communicate, recognize and inspire climate leadership from our members, clearly communicate the impact and value-added of the LEDSGP and empower our members to take part in outreach efforts, strengthen branding and visibility worldwide, highlight LEDSGP and partner offerings to members, better capture and disseminate best practices on LTS-NDCs. Activities will include a new Communications and Knowledge Management Strategy aligned with this overarching Strategic Plan, storytelling to communicate value-added of the LEDSGP, branding guidelines, new website, 10-year anniversary campaign, and an assessment of the knowledge management of the LEDSGP with recommended measures to be taken over the next 5 years.

6 STAKEHOLDERS

The map of actors below showcases what the LEDS GP primary audiences have been up until now and how this change with the new Strategy 2021-2025. Four primary things change:

- i) greater focus on subnational governments;
- ii) involvement of private sector and tech companies through programs such as innovation hubs and public-private coalitions;
- iii) financial actors such as banks and investors
- iv) focus on youth and other civil society groups via leadership programs and targeted support via the communities of practice;
- v) enhancing partnerships with key networks and support programs in an effort to avoid duplication and strengthen support to practitioners.



7 CAPACITIES

In order to implement this Strategic Plan, the LEDS GP will shift the balance of its core resources to focus on activities that bridge the gap to implementation focusing primarily on pilot projects and innovation that can be scaled-up, multi-stakeholder coalitions to set transformative visions and implement action and fostering climate leadership. While peer-learning activities and knowledge management will continue as a core element of the LEDS GP, it will be better linked with projects and pioneering actions.

As core resources are limited, the LEDS GP will seek to expand its donor base, develop fundraising proposals and seek other financing mechanisms. The LEDS GP will also expand its database of local experts to lead specific sectoral work and to coordinate efforts with private sector and other stakeholder groups. Digital solutions for enhancing collaboration will also need to be sought out as it also contributes to reducing GHG emissions.

